

**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**FINANCIAL STATEMENTS**  
**MARCH 31, 2023**

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## **INDEPENDENT AUDITORS' REPORT**

To the Board of Directors of:

### **CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**

#### **Opinion**

We have audited the accompanying financial statements of Crossroads Children's Mental Health Centre, which comprise the Statement Of Financial Position as at March 31, 2023, and the Statements Of Changes In Net Assets, Operations, and Cash Flows for the year then ended, and Notes To The Financial Statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Crossroads Children's Mental Health Centre as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of Crossroads Children's Mental Health Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing Crossroads Children's Mental Health Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Crossroads Children's Mental Health Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing Crossroads Children's Mental Health Centre's financial reporting process.

## **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Crossroads Children's Mental Health Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Crossroads Children's Mental Health Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause Crossroads Children's Mental Health Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

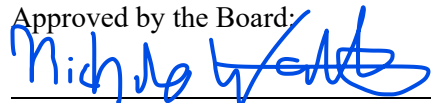
Parker Prins Lebano Chartered Professional Accountants Professional Corporation  
Authorized to practice public accounting by the Chartered Professional Accountants of Ontario

Ottawa, Ontario  
June 26, 2023


**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**STATEMENT OF FINANCIAL POSITION**  
**AS AT MARCH 31, 2023**

	2023	2022
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 240,698	\$ 255,009
Accounts receivable	46,312	12,784
Prepaid expenses	15,956	12,298
Government remittances receivable	27,502	21,703
	330,468	301,794
<b>CAPITAL ASSETS (Note 6)</b>	<b>668,938</b>	661,820
	<b>\$ 999,406</b>	\$ 963,614
<b>LIABILITIES</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities (Note 4)	\$ 138,576	\$ 120,315
Subsidy payable (Note 5)	30,072	-
Deferred revenue (Note 7)	12,017	41,417
Current portion of long-term debt (Note 9)	44,040	43,203
	224,705	204,935
<b>DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS (Note 8)</b>	<b>154,556</b>	113,051
<b>LONG-TERM DEBT (Note 9)</b>	<b>258,704</b>	302,740
	<b>637,965</b>	620,726
<b>NET ASSETS</b>		
Unrestricted	191,441	172,888
Internally restricted (Note 11)	170,000	170,000
	<b>361,441</b>	342,888
	<b>\$ 999,406</b>	\$ 963,614

Approved by the Board:



Director



Director

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**CROSSROADS CHILDREN’S MENTAL HEALTH CENTRE**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**FOR THE YEAR ENDED MARCH 31, 2023**

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	<u>Unrestricted</u>	<u>Internally Restricted (Note 11)</u>	<u>2023</u>	<u>2022</u>
NET ASSETS, BEGINNING OF YEAR	\$ 172,888	\$ 170,000	\$ 342,888	\$ 287,497
EXCESS OF REVENUE OVER EXPENSES	<u>18,553</u>	<u>-</u>	<u>18,553</u>	<u>55,391</u>
NET ASSETS, END OF YEAR	<u>\$ 191,441</u>	<u>\$ 170,000</u>	<u>\$ 361,441</u>	<u>\$ 342,888</u>

**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**STATEMENT OF OPERATIONS**  
**FOR THE YEAR ENDED MARCH 31, 2023**

	<b>2023</b>	<b>2022</b>
<b>REVENUE</b>		
Ministry of Health (Note 3)	\$ 3,908,710	\$ 3,890,743
Ministry of Children, Community and Social Services (Note 3)	99,025	78,861
Other projects	460,679	483,092
Contributions for capital assets (Note 8)	35,512	33,642
	<b>4,503,926</b>	<b>4,486,338</b>
 <b>EXPENSES</b>		
Advertising	7,960	11,406
Building occupancy	110,179	118,303
Insurance	28,308	25,960
Interest on long-term debt	27,882	21,910
Office administration	133,796	90,701
Professional services - client	17,045	29,845
Professional services - non-client	271,705	269,901
Salaries and benefits	3,768,740	3,718,203
Staff		
Training	16,666	62,856
Travel	23,423	16,737
	<b>4,405,704</b>	<b>4,365,822</b>
 <b>EXCESS OF REVENUE OVER EXPENSES BEFORE AMORTIZATION OF CAPITAL ASSETS AND LOSS ON DISPOSAL OF CAPITAL ASSETS</b>	<b>98,222</b>	<b>120,516</b>
 <b>AMORTIZATION OF CAPITAL ASSETS</b>	<b>77,778</b>	<b>62,691</b>
 <b>EXCESS OF REVENUE OVER EXPENSES BEFORE LOSS ON DISPOSAL OF CAPITAL ASSETS</b>	<b>20,444</b>	<b>57,825</b>
 <b>LOSS ON DISPOSAL OF CAPITAL ASSETS</b>	<b>1,891</b>	<b>2,434</b>
 <b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ 18,553</b>	<b>\$ 55,391</b>

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**CROSSROADS CHILDREN’S MENTAL HEALTH CENTRE**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED MARCH 31, 2023**

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	<u>2023</u>	<u>2022</u>
<b>CASH FLOWS FROM (USED FOR) OPERATING ACTIVITIES</b>		
Excess of revenue over expenses	\$ 18,553	\$ 55,391
Items not affecting cash:		
Amortization	77,778	62,691
Loss on disposal of capital assets	1,891	2,434
Contributions for capital assets amortized to revenue	<u>(35,512)</u>	<u>(33,642)</u>
	<b>62,710</b>	<b>86,874</b>
Net changes in non-cash items related to operations:		
Accounts receivable	<b>(33,528)</b>	11,315
Prepaid expenses	<b>(3,658)</b>	62
Government remittances receivable	<b>(5,799)</b>	5,370
Accounts payable and accrued liabilities	<b>18,261</b>	16,839
Surplus payable	<b>30,072</b>	-
Deferred revenue	<u><b>(29,400)</b></u>	<u>(30,674)</u>
	<u><b>38,658</b></u>	<u>89,786</u>
<b>CASH FLOWS (USED FOR) FROM INVESTING ACTIVITIES</b>		
Purchase of capital assets	<b>(86,787)</b>	(46,331)
Deferred contributions to acquire capital assets	<u><b>77,017</b></u>	<u>20,164</u>
	<u><b>(9,770)</b></u>	<u>(26,167)</u>
<b>CASH FLOWS USED FOR FINANCING ACTIVITIES</b>		
Repayment of long-term debt	<u><b>(43,199)</b></u>	<u>(44,753)</u>
<b>(DECREASE) INCREASE IN CASH</b>	<b>(14,311)</b>	18,866
<b>CASH POSITION, BEGINNING OF YEAR</b>	<u><b>255,009</b></u>	<u>236,143</u>
<b>CASH POSITION, END OF YEAR</b>	<u><u><b>\$ 240,698</b></u></u>	<u><u>\$ 255,009</u></u>

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# CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE

## NOTES TO THE FINANCIAL STATEMENTS

### MARCH 31, 2023

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#### 1. NATURE OF ACTIVITIES

Crossroads Children's Mental Health Centre (the "Centre") is incorporated as a not-for profit organization without share capital under the laws of Ontario. It is a registered charity and exempt from income taxes under section 149(1)(f) of the Income Tax Act.

The Centre offers a spectrum of mental health services within a continuum to children and their families or caregivers. Depending upon the need, the services may include home based, day treatment and crisis treatment.

The Centre is primarily funded by subsidies from the Ministry of Children, Community and Social Services ("MCCSS") of Ontario and the Ontario Ministry of Health ("MOH"). The Centre is dependent on these subsidies to provide its current level of service.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian generally accepted accounting standards for not-for-profit organizations and include the following significant accounting policies:

##### REVENUE RECOGNITION

The Centre follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions, including other projects revenue, are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

##### CAPITAL ASSETS

Capital assets are stated at cost. Amortization is recorded as follows at rates calculated to amortize the cost over their estimated useful lives as follows:

Building	4% per annum, declining balance method
Building improvements	20% per annum, declining balance method
Computers	5 years, straight-line method
Furniture and fixtures	20% per annum declining balance method

One-half of the annual amount is claimed in the year of acquisition.

Land is recorded at cost and is not amortized.



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# CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### MARCH 31, 2023

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## 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

### ALLOCATION OF EXPENSES

Crossroads Children's Mental Health Centre provides programs in different areas of mental health services including home based, day treatment and counselling treatment. Central administration expenses that are common to the administration of the Centre and each of its programs are incurred and allocated to the programs.

These expenses are allocated based on a percentage of funding as per MCCSS/MOH's guidelines which is currently 10%. If there is a cost savings where actual expenses are less than the percentage allocated to each program, then that savings is allocated back to the programs that the Centre controls.

### USE OF ESTIMATES

The preparation of these financial statements in conformity with Canadian generally accepted accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the current period. These estimates are reviewed periodically and adjustments are made to excess of revenue over expenses as appropriate in the year they become known.

Significant estimates include assumptions used in estimating the collectability of accounts receivable, the useful life and related amortization of capital assets, expense allocations and provisions for accrued liabilities and certain accounts payable.

### FINANCIAL INSTRUMENTS

#### Measurement of financial instruments

Financial instruments are financial assets or liabilities of the organization where, in general, the organization has the right to receive cash or another financial asset from another party, or the organization has the obligation to pay another party cash or another financial asset.

The Centre initially measures its financial assets and liabilities at fair value.

The Centre subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, subsidy payable and long-term debt.

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**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**MARCH 31, 2023**

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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

FINANCIAL INSTRUMENTS (continued)

Transaction costs

The Centre recognizes its transaction costs in excess of revenue over expenses in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

DONATED MATERIALS AND SERVICES

Donated materials and services are not recognized in these financial statements because their fair value is not easily determinable.

DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

The portion of grant money applied to the purchase of capital assets is deferred and taken into revenue in amounts equal to the related capital assets' annual amortization.

INTERNAL RESTRICTIONS

Net assets have been internally restricted by the Board of Directors for the following purposes:

Building Reserve

This reserve will provide funds for building construction or major renovation for the Centre's premises. It is anticipated that this reserve would only be used where major funds are required to provide the Centre with appropriate office space. This reserve is to be capital in nature and will not assist in operating costs.

Minor Capital Reserve

This reserve will provide support for minor capital expenses where government funding only partially covers costs and the Centre must provide the balance of the funding. This reserve will be used when the balance of the funding cannot be obtained from other operating sources.

Operating Reserve

This reserve will provide funds to cover specific but unforeseen or unusual operating expenses.

Any transfers between internally restricted net assets and unrestricted net assets must be approved by the Board of Directors.

**3. ECONOMIC DEPENDENCE**

During the year, 87% (2022: 88%) of the Centre's revenue was contributed by the Ministry of Children, Community and Social Services and the Ministry of Health.

**4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES**

Included in accounts payable and accrued liabilities is \$19,595 (2022 - \$18,405) in payroll source deductions.

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**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**MARCH 31, 2023**

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**5. SUBSIDY PAYABLE**

The Centre is primarily funded by operating subsidies from the MCCSS and MOH. Subsidies in excess of operating expenses and revenue are repayable to the MCCSS and MOH unless approval is given by the Ministry to retain such excesses. The Centre has the option of filing a proposal for the retention and use of any operating surplus. This proposal will accompany the audited financial statements and the transfer payment annual reconciliation (TPAR). Use of the funds must be approved in advance. Any amounts approved and expended will be treated as revenue in the year the expenditure is made. The following is a reconciliation of the amounts reported in the audited financial statements to the admissible expenses reported on the TPAR resulting in an amount payable to the MCCSS and MOH at year end:

	<u>2023</u>	<u>2022</u>
Expenses per statement of operations	<u>\$ 4,485,373</u>	<u>\$ 4,430,947</u>
Less inadmissible expenses:		
Net expenses funded through other revenue sources	460,679	483,092
Amortization	77,778	62,691
Loss on disposal of capital assets	<u>1,891</u>	<u>2,434</u>
	<u>540,348</u>	<u>548,217</u>
Add admissible expenses:		
Capital assets purchased	86,787	46,331
Mortgage principal payments	43,199	44,753
Defined contributions for capital assets	<u>51,947</u>	<u>-</u>
	<u>181,933</u>	<u>91,084</u>
	<b>4,126,958</b>	<b>3,973,814</b>
Add excess of revenue over expenses for the year from other sources (i)	<b>9,741</b>	<b>15,954</b>
Less capital asset funding from other sources	<u>77,017</u>	<u>20,164</u>
Eligible expenses for MCCSS and MOH funding	<u>4,059,682</u>	<u>3,969,604</u>
Approved MCCSS and MOH funding for the year	<u>4,089,754</u>	<u>3,969,604</u>
Balance due to MCCSS and MOH	<u><u>\$ 30,072</u></u>	<u><u>\$ -</u></u>

(i) Represents the excess of revenues over expenses for the year from non-MCCSS and MOH projects. Refer to the unaudited Segmented Income Statement.

**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**MARCH 31, 2023**

**6. CAPITAL ASSETS**

	<b>2023</b>			<b>2022</b>
	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Net Book Value</b>	<b>Net Book Value</b>
Land	\$ 187,500	\$ -	\$ <b>187,500</b>	\$ 187,500
Building	963,589	690,697	<b>272,892</b>	284,262
Building improvements	747,298	672,734	<b>74,564</b>	78,524
Computers	203,102	105,624	<b>97,478</b>	97,444
Furniture and fixtures	348,883	312,379	<b>36,504</b>	14,090
	<u>\$ 2,450,372</u>	<u>\$ 1,781,434</u>	<u>\$ <b>668,938</b></u>	<u>\$ 661,820</u>

The Centre is required to obtain written consent from the MCCSS should they decide in the future to sell the land and building at 1755 Courtwood Crescent.

**7. DEFERRED REVENUE**

Deferred revenue represents restricted funding and donations received that are related to the subsequent period. Changes in the deferred revenue balance are as follows:

	<b>2023</b>	<b>2022</b>
Balance, beginning of year	\$ <b>41,417</b>	\$ 72,091
Add: Contributions received during the year	<b>57,200</b>	68,323
Less: Amounts amortized to revenue	<u><b>86,600</b></u>	<u>98,997</u>
Balance, end of year	<u><b>\$ 12,017</b></u>	<u>\$ 41,417</u>

The Centre's deferred revenue is comprised of the following:

Camp Fund	\$ <b>1,612</b>	\$ 1,612
Innovation Initiative	-	22,003
Joule	<b>4,766</b>	4,766
Ottawa Public Health	<b>3,998</b>	3,999
Parent training funds	<b>345</b>	345
United Way	<u><b>1,296</b></u>	<u>8,692</u>
	<u><b>\$ 12,017</b></u>	<u>\$ 41,417</u>

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**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**MARCH 31, 2023**

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**8. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS**

Deferred contributions related to capital assets represent the portion of grant revenue with which some of the Centre's capital assets were purchased. Changes in the deferred contributions balance for the related capital assets are as follows:

	<u>2023</u>	<u>2022</u>
Balance, beginning of year	\$ 113,051	\$ 126,529
Add: Contributions to acquire capital assets	77,017	20,164
Less: Amounts amortized to revenue	<u>35,512</u>	<u>33,642</u>
	<u>\$ 154,556</u>	<u>\$ 113,051</u>

**9. LONG-TERM DEBT**

	<u>2023</u>	<u>2022</u>
Term loan with the Royal Bank of Canada, maturing July 15, 2027, interest at 5.95%, repayable in blended monthly installments of \$5,076, secured by a general security agreement and collateral mortgage in the amount of \$800,000 providing first fixed charge on the land, building and improvements located at 1755 Courtwood Crescent.	\$ 302,744	\$ 345,943
Current portion of long-term debt	<u>44,040</u>	<u>43,203</u>
	<u>\$ 258,704</u>	<u>\$ 302,740</u>

Principal repayments required on long-term debt for the next five fiscal years are as follows:

2024	\$ 44,040
2025	46,776
2026	49,636
2027	52,672
2028	109,620

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**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**MARCH 31, 2023**

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**10. COMMITMENTS**

Future minimum rental payments required under operating leases for equipment that have initial lease terms in excess of one year at March 31, 2023 are as follows:

2024	\$	7,160
2025		7,160
2026		3,678

**11. INTERNALLY RESTRICTED NET ASSETS**

Internally restricted net assets consist of the following:

	<u>2023</u>	<u>2022</u>
Building Reserve	\$ 60,000	\$ 60,000
Minor Capital Reserve	50,000	50,000
Operative Reserve	<u>60,000</u>	<u>60,000</u>
	<u>\$ 170,000</u>	<u>\$ 170,000</u>

**12. CREDIT FACILITIES**

At March 31, 2023, short-term bank credit facilities consisted of an operating line of credit in the amount of \$25,000. Balances outstanding under the operating line of credit bear interest at prime plus 1.5% per annum. At March 31, 2023, there was \$Nil (2022: \$Nil) outstanding under this line of credit.

**13. FINANCIAL INSTRUMENTS**

The Centre is exposed to various risks through its financial instruments. The following analysis provides a measure of the risk exposures and concentrations at the statement of financial position date, March 31, 2023.

**Credit risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Centre's main credit risks relate to its accounts receivable.

**Liquidity risk**

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Centre is exposed to this risk mainly in respect of its accounts payable and accrued liabilities and long-term debt.

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**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**NOTES TO THE FINANCIAL STATEMENTS (continued)**  
**MARCH 31, 2023**

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**13. FINANCIAL INSTRUMENTS (continued)**

**Interest rate risk**

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Centre is exposed to interest rate risk on its long-term debt which subjects the Centre to a fair value risk.

There have been no changes to the risk exposures from March 31, 2022.

**14. PENSION PLAN**

The Centre contributes to the independently administered Multisector Pension Plan, which covers all permanent full time employees. Employer contributions to the plan are equal to the employees' contributions and are based on 4% of each employee's annual earnings. For 2023, the amount of the pension expense was \$110,985 (2022: \$106,472).

The Multisector Pension Plan is a target benefits plan and as such the Centre is not exposed to risk with respect to funding shortfalls.

## **INDEPENDENT AUDITORS' COMMENTS ON UNAUDITED SUPPLEMENTARY FINANCIAL INFORMATION**

To the Board of Directors of:

### **CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**

The audited financial statements of Crossroads Children's Mental Health Centre for the year ended March 31, 2023 and our report thereon dated June 26, 2023 are included in the preceding section of this financial report. The financial information that follows, consisting of the Segmented Income Statement, was derived from the accounting records of Crossroads Children's Mental Health Centre and forms part of the financial statements for the year then ended on which we reported on June 26, 2023.

Our audit of Crossroads Children's Mental Health Centre financial statements for the year ended March 31, 2023 was not directed to the determination of the detailed information set out in the accompanying Segmented Income Statement.

At the request of Crossroads Children's Mental Health Centre, we have reviewed the Segmented Income Statement for the year ended March 31, 2023. Our review was made in accordance with Canadian generally accepted standards for review engagements and, accordingly, consisted primarily of inquiry, analytical procedures and discussion related to information supplied to us by the Centre.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of the Segmented Income Statement in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of the Segmented Income Statement that is free from material misstatement, whether due to fraud or error.

#### **Practitioner's Responsibility**

Our responsibility is to express a conclusion on the accompanying Segmented Income Statement based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of the Segmented Income Statement in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the organization, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on the Segmented Income Statement.



**Conclusion**

Based on our review, nothing has come to our attention that causes us to believe that the Segmented Income Statement does not present fairly, in all material respects, in accordance with Canadian accounting standards for not-for-profit organizations.

Parker Prins Lebano Chartered Professional Accountants Professional Corporation  
Authorized to practice public accounting by the Chartered Professional Accountants of Ontario

Ottawa, Ontario  
June 26, 2023

**CROSSROADS CHILDREN'S MENTAL HEALTH CENTRE**  
**SEGMENTED INCOME STATEMENT (UNAUDITED)**  
**MARCH 31, 2023**

	Access Intake Service Planning	CYMH Brief Services	CYMH Counselling/ Therapy Services	Specialized Consultation /Assessment Services	Intensive Treatment Programs	Service Coordination Services	Parent Engagement	Sub-total MOH	Community Capacity Building	Residential Placement/ Advisory Committee	CSN Funding	Sub-total MCCSS	Total Ministry Funded	Other Funding	Total
<b>REVENUE</b>															
Government subsidies	\$ 249,417	\$ 448,057	\$ 936,001	\$ 44,910	\$ 1,955,143	\$ 268,141	\$ 7,041	\$ 3,908,710	\$ 41,985	\$ 36,835	\$ 20,205	\$ 99,025	\$ 4,007,735	\$ -	\$ 4,007,735
Other revenue	-	23,001	52,940	-	30,755	2	-	106,698	32,400	-	-	32,400	139,098	266,877	405,975
Contribution for capital assets	2,266	4,071	8,504	408	17,763	2,436	64	35,512	-	-	-	-	35,512	-	35,512
Allocated central administration	3,491	6,271	13,099	629	27,363	3,753	98	54,704	-	-	-	-	54,704	-	54,704
	<u>255,174</u>	<u>481,400</u>	<u>1,010,544</u>	<u>45,947</u>	<u>2,031,024</u>	<u>274,332</u>	<u>7,203</u>	<u>4,105,624</u>	<u>74,385</u>	<u>36,835</u>	<u>20,205</u>	<u>131,425</u>	<u>4,237,049</u>	<u>266,877</u>	<u>4,503,926</u>
<b>EXPENSES</b>															
Salaries	153,312	320,345	694,734	-	1,311,205	182,410	-	2,662,006	55,469	-	-	55,469	2,717,475	163,719	2,881,194
Benefits	34,930	62,193	144,916	-	266,058	35,981	-	544,078	14,615	-	-	14,615	558,693	28,630	587,323
Travel	-	16	1,261	-	21,607	4	-	22,888	-	24	-	24	22,912	333	23,245
Staff training	92	1,108	2,847	-	11,424	712	-	16,183	-	-	-	-	16,183	260	16,443
Utilities	2,298	3,610	6,891	-	14,691	2,625	-	30,115	-	-	-	-	30,115	-	30,115
Communication	1,820	3,558	7,800	-	27,734	2,065	-	42,977	103	1,990	-	2,093	45,070	-	45,070
Repairs and maintenance services	5,287	8,363	15,989	-	32,785	6,152	-	68,576	-	-	-	-	68,576	300	68,876
Rent and mortgage interest	1,947	3,059	5,913	-	12,514	2,225	-	25,658	-	-	-	-	25,658	-	25,658
Professional IT services	6,367	9,971	26,600	-	50,781	7,254	-	100,973	-	-	-	-	100,973	1,918	102,891
Professional contracted services	26	1,241	390	16,350	217	34	6,624	24,882	-	30,104	20,205	50,309	75,191	26,958	102,149
Purchased services - client	-	-	-	17,045	-	-	-	17,045	-	-	-	-	17,045	-	17,045
Repairs and maintenance supplies	158	356	475	-	1,059	181	-	2,229	-	-	-	-	2,229	-	2,229
IT supplies and equipment	2	1,011	406	-	448	54	-	1,921	-	-	-	-	1,921	-	1,921
Other supplies and equipment	1,938	748	2,630	125	24,112	447	-	30,000	-	1,029	-	1,029	31,029	34,864	65,893
Advertising and promotion	306	512	1,043	-	2,562	2,627	-	7,050	-	-	-	-	7,050	154	7,204
Insurance	987	1,551	2,962	-	6,596	1,128	-	13,224	-	-	-	-	13,224	-	13,224
Other services	1,049	1,649	3,147	-	6,744	1,199	-	13,788	-	-	-	-	13,788	-	13,788
Amortization	4,963	8,916	18,625	894	38,904	5,336	140	77,778	-	-	-	-	77,778	-	77,778
Allocated to central administration	25,220	47,902	82,920	4,503	205,387	26,795	823	393,550	4,198	3,688	-	7,886	401,436	-	401,436
	<u>240,702</u>	<u>476,109</u>	<u>1,019,549</u>	<u>38,917</u>	<u>2,034,828</u>	<u>277,229</u>	<u>7,587</u>	<u>4,094,921</u>	<u>74,385</u>	<u>36,835</u>	<u>20,205</u>	<u>131,425</u>	<u>4,226,346</u>	<u>257,136</u>	<u>4,483,482</u>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES</b>	<u>\$ 14,472</u>	<u>\$ 5,291</u>	<u>\$ (9,005)</u>	<u>\$ 7,030</u>	<u>\$ (3,804)</u>	<u>\$ (2,897)</u>	<u>\$ (384)</u>	<u>\$ 10,703</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,703</u>	<u>\$ 9,741</u>	<u>\$ 20,444</u>